

Looking over the horizon: expert insights for Strategic Leadership 2030

By Public Affairs Staff 14 May 2018



Retired Army strategic leaders David Huntoon and Mark Hertling explained the 'strategic' element of effective leadership in the Army strategy conference anticipating Strategic Leadership 2030.

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"Strategic leaders are those who have to influence formations not under their control, across the interagency and allied formations -- influencing people by providing purpose, direction, and motivation while accomplishing the mission and improving the organization" -- David Huntoon.

Strategic leader development is a foundation of readiness that rests with the nation's war colleges. The Army War College looked over the horizon to examine the questions, "What will next-gen strategic leaders need to be? Will environmental changes, tech developments and other changes influence the character of strategic leadership, 2030? What is the enduring nature of strategic leadership? Will there be war colleges in the future?"

A variety of voices creates an original set of insights from leaders and leader developers, who spoke to the Army War College body of students and faculty, as well as a virtual audience, April 24-25.

Below: quick clips.

Learn more in the Strategic Leadership 2030 video series, at www.youtube.com/usarmywarcollege --

Commenting about the next-gen leadership requirements –

“... decisions that ultimately affect civilian populations and the future of international politics ...” – **Sarah Sewell**, PhD, is the Speyer Distinguished Scholar at the Johns Hopkins School of Advanced International Studies



“... trust within the society.. and across the government as we advise leaders ... and within the organization ...” -- Prof. **Chuck Allen** is the Professor of Cultural Leadership at the US Army War College



“... if war is a gamble, then, who’s placing the bets will matter ... judgment will matter ...” Maj. **Matt Cavanaugh**, PhD, is a research fellow at the U.S. Air Force Academy



Offering insights about leader development for a 2030 strategic

environment, there will be military and no leaders.

"... through technology, there's an informal learning mechanism ..." – Australian Maj. Gen. **Mick Ryan** is Commander of the Australian Defense College



"... think of strategic leaders who are scaling up, commanding from a distance ... they have to think about empowerment and trusting their subordinates ..." -- Retired U.S. Army Lt. Gen. **David Huntoon** is the former Superintendent of the U.S. Military Academy at West Point, and, former Commandant of the U.S. Army War College, now engaged in leadership studies



" ... how to develop ... thinkers who can pull problems apart, analyze information to see what is valuable in a rapidly changing environment ..." – **Rebecca Johnson**, PhD, is Dean of the U.S. Marine Corps War College



What will the military's future ethic & ethos be; What is the enduring nature of strategic leadership?

“... neuroscience is going to physically changing and enhancing human beings ... how do we relate to them ...?” -- Retired U.S. Air Force Maj. Gen.

Charles Dunlap is Director of the Center on Law, Ethics, and National Security at Duke University



“... the [future] way is going to be a lot less risky, a lot less lethal, but on the other hand, a lot more damaging, a lot more disruptive ...” – **Tony Pfaff**, PhD, is Professor of Ethics at the U.S. Army War College



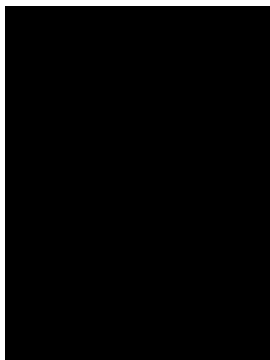
“... waging war that is hopefully humane ...” – **Pauline Shanks-Kaurin**, PhD, lectures and writes about military ethics at the Pacific Lutheran University



What qualities distinguish a strategic leader?

“... the higher you get from an echelon standpoint ... the more you’re going to be interacting with all kinds of bosses ... ” -- Retired U. S. Army Lt. Gen.

Mark Hertling is a former Commander of U.S. Army Europe, now engaged in leader development in non-military settings through mentorship, authorship and speaking



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