

Chairman's resources for students: Global Integration to buy leaders decision time, increase 'speed of relevance'

By Public Affairs Staff 19 February 2019



Chairman of the Joint Chiefs of Staff Gen. Joe Dunford hosts a town hall with members of the Joint Staff to discuss global integration and where they fit into this overarching concept at the Pentagon in Washington, D.C., Oct. 30, 2018. (Photo by Domi)

The new National Defense Strategy has paved the way for the most extensive revision of the joint force since the Goldwater-Nichols Act of 1986, the chairman of the Joint Chiefs of Staff said in a recent interview. Gen. Joe Dunford, named the global integrator for the joint force, envisions changes to speed senior leaders' decision-making, and more. Here - find a video with the CJCS's 'townhall'-style discussion of the Global Integration Initiative, and several related articles for students' use.

ACCESS TO THIS VIDEO REQUIRES A CAC:

<http://live.gcds.disa.mil/streaming/v1.html?id=190...>

"When Dunford first took office he spoke about buying more time for leaders to study options and make decisions, He believe he has found the way to buy this time - and global integration is key," wrote journalist Jim

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Garamone for the Defense Media Activity.

"The department has always done global integration, but the changes to the speed of war and the changed character of war means that integration 'needs to be done in a much more aggressive way', Dunford said."

"When I think global integration, I think about it in terms of integrated plans -- global plans instead of regional plans," Dunford said. "I think in terms of decision-making by the secretary of defense -- decisions about prioritization, allocation of resources primarily in a conflict."

"With peer competitors in an era of great power competition, you've got to be much more deliberate in capability development and specifically benchmark that against the best intelligence you have about the path of capability development of your adversary, informed by what you want to do in the strategic environment you expect to do it in, against the adversary you expect to see," Dunford said.

Garamone continues: "There are still regional plans, he said, but they are built and informed by global campaign plans, which provide a framework for planning an all-domain, trans-regional approach to the challenges outlined in the National Defense Strategy.

"Korea is just one example, Dunford said. 'If we have a plan for Korea, we also have a supporting plan for all the other combatant commanders,' the chairman said, noting that these plans will outline the specific tasks commanders must accomplish, and the resources they would have.

"This will enable the military to 'quickly transition from where we are today to actually making Korea the main effort, and we can quickly transition the rest of the globe because there is going to be an immediate reprioritization and reallocation of resources to support the fight,' he said."