

Army Strategy Conference 2015 to explore: First Principles for 21st Century Defense

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Army Strategy Conference: First Principles for 21st Century Defense

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April 8, 2015 -- Deputy Secretary of Defense Robert O. Work; Assistant Secretary of Defense Robert Scher; Under Secretary of Defense for Policy Christine Wormuth; National Intelligence Council Chairman Dr. Gregory Treverton; British Minister Steve McCarthy are among the experts to anchor discussions during the annual Strategy Conference at Carlisle.

Worldwide virtual participation is open to national security practitioners, academics, policy makers and opinion leaders -- to enhance the dialogue led by a roster of experts in defense strategy for the 2015 Army Strategy Conference, sponsored in its 26th year by the USAWC Strategic Studies Institute, April 7-9, at the U.S. Army War College, April 7-9. The conference will explore the fundamental question: ***In light of anticipated security conditions, and defense demands, what are the most relevant first principles for the next decade's defense strategy and planning?***

This conference is co-sponsored by the Office of the Secretary of Defense, Policy. Policy-relevant voices will include those representing OSD, RAND, Council on Foreign Relations, Center for a New American Security, Center for Strategy and Budgetary

Assessments, Washington Institute for Near East Policy, US Air Force Academy, New America Foundation, Smith Richardson Foundation, and the University of Pennsylvania.

This year's panel partners reflect broad interest and deep expertise in security issues: Center for Strategic and International Studies (CSIS), the National Defense University's Institute for National Strategic Studies and Near East and South Asia Center for Strategic Studies (INSS), the Atlantic Council's Brent Scowcroft Center on International Security, Center for Naval Analyses (CNA), and the National Intelligence Council.

Day 1 - Tuesday, April 7, 2015

Carlisle Scholars Panel: "Hiding from Hard Choices: Defense Strategy and Risk Management"

Location - AHEC

11:30AM-1:00PM

Panelists: LtCol Derek O'Malley, United States Air Force; LTC Cliff Trout, United States Army; LTC Chuck Rush, United States Army; Professor Andrew Hill, Department of Command, Leadership, and Management, USAWC

"The Strategic Landscape: Trends in International Security"

Location - AHEC

2:00PM-4:00PM

USAWC Partner: Center for Strategic and International Studies (CSIS)
Panelists: Dr. Kathleen Hicks, Senior Vice President, Henry A. Kissinger Chair, and Director, International Security Program, CSIS; Mr. Andy Hoehn, Senior Vice President — Research and Analysis, RAND; Dr. Mara Karlin, Deputy Assistant Secretary of Defense for Strategy and Capabilities; Mr. Nate Freier, Associate Professor of National Security Studies, USAWC Strategic Studies Institute

Day 2 - Wednesday, April 8, 2015

Keynote Address — "International Security and Future Defense Strategy"

8:30AM-9:15AM

Location - Bliss Hall Auditorium

Speaker: The Honorable Robert O. Work
Deputy Secretary of Defense

"A Prisoner's Dilemma? The Ten Year Defense Outlook"

USAWC Partner: National Defense University/Institute for National Strategic Studies (INSS)

Location - Bliss Hall Auditorium

9:30AM-10:45AM

Panelists — Dr. Richard D. Hooker, Jr., Director, INSS; Dr. Kori Schake, Research Fellow, Hoover Institution; Dr. Janine Davidson, Senior Fellow

for Defense Policy, Council on Foreign Relations; Dr. Michael Meese, Chief Operating Officer and Secretary, American Armed Forces Mutual Aid Association; Dr. Frank Jones, Professor, USAWC Department of National Security Studies

"Synchronizing Strategic Forecasting and Defense Strategy Development"

11:00AM-12:15PM Location - Letort View Community Center (LVCC)

Speaker: Dr. Gregory Treverton
Chairman, National Intelligence Council

"The New Great Game: Asia/Pacific Security Competition and its Impact on U.S. Defense Strategy"

Location - Bliss Hall Auditorium
USAWC Partner: Center for Naval Analyses (CNA)

12:30PM-1:45PM Panelists: Dr. Eric V. Thompson, Vice President and Director of Strategic Studies, CNA; Dr. Patrick M. Cronin, Senior Adviser and Senior Director, Asia-Pacific Security Program, Center for a New American Security; Mr. Bryan Clark, Senior Fellow, Center for Strategic and Budgetary Assessments; Dr. David Lai, Research Professor of Asia Security Studies, USAWC Strategic Studies Institute; Dr. Phillip Saunders, Distinguished Research Fellow, INSS

"The Gray Zone: Russia and Iran's Hybrid Playbook"

Location - Bliss Hall Auditorium
USAWC Partner: Atlantic Council's Brent Scowcroft Center on International Security

2:00PM-3:15PM Panelists: Robert Nurick, Senior Fellow, Brent Scowcroft Center for International Security; Dr. Maren Leed, Senior Adviser, CSIS; Dr. Michael Connell, Senior Research Scientist and Director, Iranian Studies Program, CNA; Dr. John R. Deni, Research Professor Joint, Interagency, Intergovernmental, and Multinational Studies, USAWC Strategic Studies Institute; Mr. Frank G. Hoffman, Senior Research Fellow, INSS

"Forever War: MENA/SA Disorder and Its Worldwide Military Implications"

Location - Bliss Hall Auditorium
USAWC Partner: National Defense University/Near East South Asia Center for Strategic Studies (NESA)

3:30PM-4:45PM Panelists: Dr. David W. Lamm, Deputy Director, NESA; Dr. Shibley Telhami, Anwar Sadat Professor for Peace and Development, University of Maryland; Dr. Joshua Landis, Director, Center for Middle East

Studies, University of Oklahoma ; Dr. Robert D. Lamb, Visiting Research Professor, USAWC Strategic Studies Institute

Banquet/Speaker: "Strategic Planning Priorities Through 2025"

Location - Bliss Hall Auditorium/LVCC

6:30PM-9:00PM

Speaker: The Honorable Robert Scher

Assistant Secretary of Defense for Strategy, Plans, and Capabilities

Day 3 - Thursday, April 9, 2015

Morning Address: "Partners & Allies: Maximizing the Opportunities"

8:30AM-9:30AM

Location - Bliss Hall Auditorium

Speaker: Mr. Steve McCarthy, Minister (Defence Material), British Embassy Washington

"Gray Swans, Black Swans, and Future Regret"

Location - Bliss Hall Auditorium

USAWC Partner: Global Security Program, National Intelligence Council

Panelists: Mr. Dan Flynn, Director, Global Security Program, National

9:45AM-11:10AM

Intelligence Council; Dr. Michael Horowitz, Associate Professor of Political Science, University of Pennsylvania; Dr. Maura Sullivan, Chief of Strategy and Innovation, Department of the Navy; Dr. Steven Metz, Director of Research, USAWC Strategic Studies Institute; Dr. Nadia Schadow, Senior Program Officer, Smith Richardson Foundation

Elective Noontime Lectures

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"New Frontiers: Climate Change, Public Health, and the Impact on DoD Missions"

Location: Letort View Community Club

Panelists: Ms. Maureen Sullivan, Director, Environmental Management, Office of the Secretary of Defense; Mr. Dennis Carroll, United States Agency for International Development

- **"Defense Challenges in Cyberspace and the Electro-Magnetic Spectrum"**

Location: Letort View Community Club

Panelists: Professor William Waddell, USAWC Center for Strategic Leadership and Development

- **"Economy of Force? Security Challenges In and From the Americas and Africa"**

11:00AM-12:15PM

Location: Letort View Community Club

Panelists: Mr. Richard Downie, Deputy Director and Fellow, Africa Program, CSIS; Dr. R. Evan Ellis, Associate Professor of Latin American Affairs, USAWC Strategic Studies Institute

- **"Homeland Security in the Post-9/11 World"**

Location: Letort View Community Club

Panelists: Mr. Bert B. Tussing, Director, Homeland Defense and Security Issues, USAWC Center for Strategic Leadership and

Development; Additional TBD

● **"New Defense Technologies and Their Impact on Performance"**

Location: Letort View Community Club

Panelists: Mr. Paul Scharre, Fellow and Director, 20YY Warfare Initiative, Center for a New American Security; Andrew Herr, President Helicase LLC

Senior Adviser Roundtable — "Choices and Risk: Key Principles for Defense Planning"

Location — Bliss Hall Auditorium

Panelists: **Dr. Peter W. Singer**, Strategist and Senior Fellow with New America Foundation; Franklin D. Kramer, Distinguished Fellow with Brent Scowcroft Center on International Security; Lt. Gen. Christopher D. Miller, USAF, Ret., Distinguished Graduate Scholar with USAF Academy; Lt. Gen. Terry A. Wolf, USA, Ret., Director of NESAs; Lt. Gen. Wallace C. Gregson, USMC Ret., President of W.C. Gregson & Ass.; and Mr. Nate Freier, Associate Professor of National Security Studies with USAWC Strategic Studies Institute.

12:45PM-2:00PM