

## **JSRCOC: Senior Reserve Component officers learn, lend insights during USAWC broadening course**

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Feb. 18, 2015 – It was an “all boats rise” week for the Reserve Component flag officers participating in a specialized one-week immersion course here, and for the resident course Army War College students



who learned from their

experiences as senior leaders.

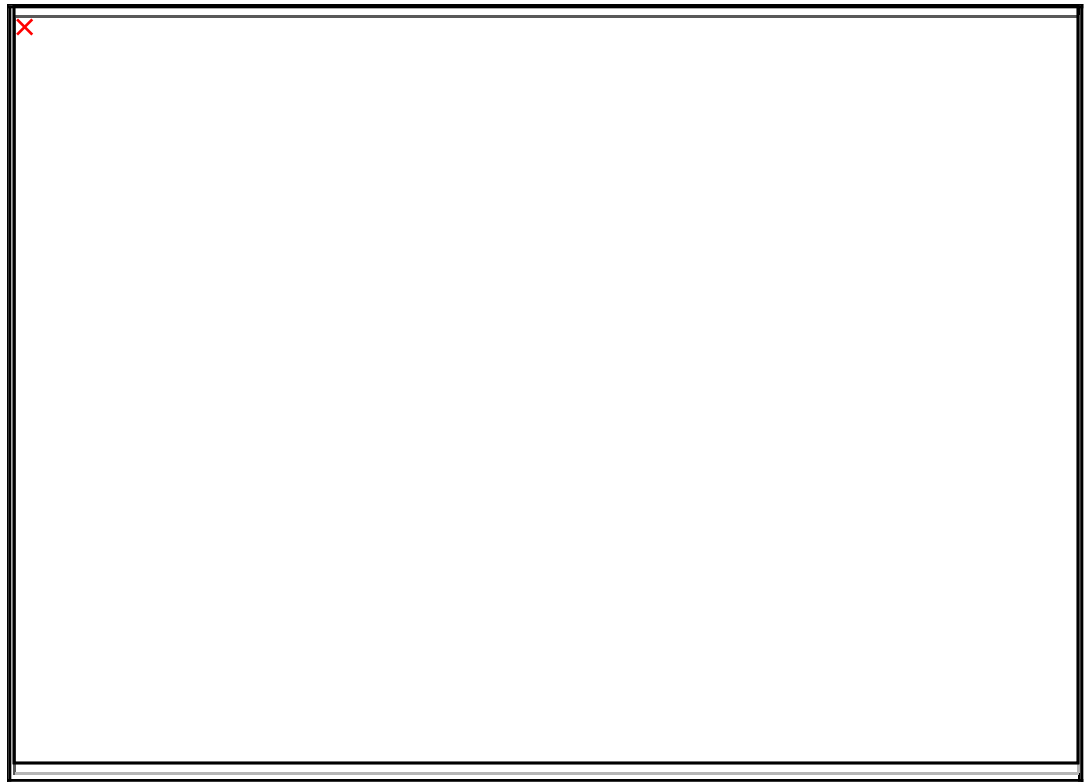
"A highpoint of the week for these general and flag officers was connecting with the resident students

from their respective reserve forces and sharing their insights on what will be required of reserve component senior leaders in the future," said Brig. Gen. George Schwartz, USAWC Deputy Commandant for Reserve Affairs and Pa. National Guard Assistant Adjutant General.

***Col. Robert Mundell (right) introduces the JSRCOC participants to the 'big ideas' incorporated into the USAWC resident course lessons on Defense Management.***

The Joint Senior Reserve Component Officers Course incorporated 35 general and flag officers, Feb. 8 – 13, in a series of professional development seminars customized for the JSRCOC participants and in seminar discussions with resident students, exploring issues related to Defense Management.

Each student seminar hosted two members of the JSRCOC class, which itself reflected the joint and international nature of the USAWC resident seminars: 2 Canadian reserve Officers and 2 Air National Guard and 3 Air Force Reserve; 9 Army National and 14



Army Reserve; 2 Navy officers, 1 Marine Reserve and 1 Coast Guard Reserve, as well as a Reserve Affairs officer.

***Left to right: Mr. Matthew Dubois, SES, Reserve Affairs; USAR Maj. Gen. Scottie Carpenter; National Guard Maj. Gen. Jeffrey Holmes; USAFR Maj. Gen. William Waldrop; and National Guard Maj. Gen. Augustus Collins consider Defense Management issues in a Wil Washcoe Auditorium presentation.***

Seminar engagements between general officers and students involved a free exchange of ideas based on the senior officers' seasoned experience, said The War College's Col. Robert Mundell, who observed several seminars. In seminar 9, an Army general officer recounted his experience in a joint assignment,

when suspending his assumptions about the Marine way of manning created a wider, more sophisticated understanding of the Services' responsibilities and strategies for 'manning the force'.

Mundell, who is chair of the Command, Leadership and Management Department, welcomed the group with a promise and a request.

"I wanted them to have an understanding of the 'big ideas' associated with Defense Management," he said, noting that the JSRCOC is scheduled to coincide with the Defense Management course within the core curriculum, which explores how Defense Management issues apply within the responsibilities of strategic leadership.

"The processes that we examine in Defense Management provide strategic leaders with information to make informed decisions," he said. "It's important to understand the tensions between the executive and legislative branches, between the Service chiefs and combatant commands, between science/technology and research/development, and between the military and civilian control."

JSRCOC is designed as a broadening forum to generate relationships among the general officers, introduce them to the Army War College curriculum, strategic-level publications, and faculty available as a reach-back resource, and broaden the perspective of Reserve Component flag officers. In its 53<sup>rd</sup> year, the JSRCOC now integrates Reserve officers, National Guard officers, and partner countries' officers. JSRCOC exposes the attendees to core courses of Defense Management, and provides opportunity to resident students to better understand the role and related issues of the Reserve Components as an Operational Force.