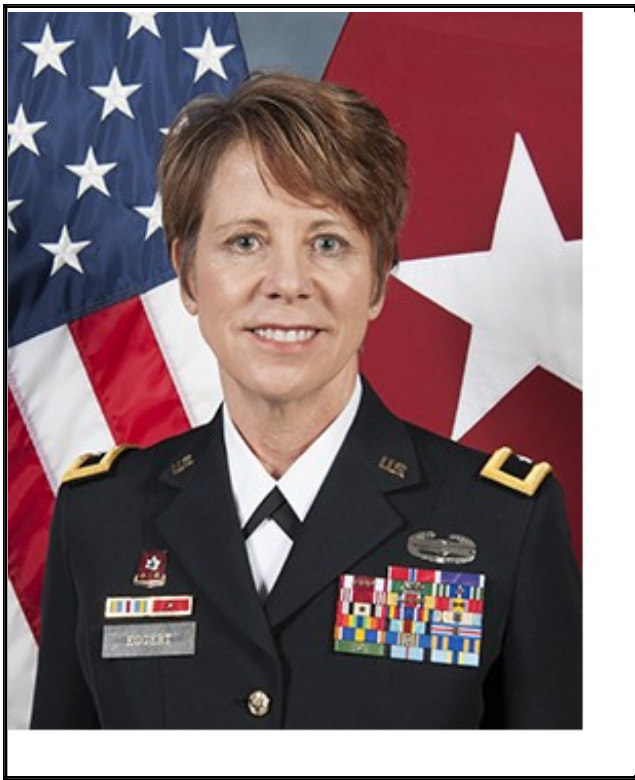


## **First Deputy Commandant for Reserve Affairs: BG Carol Eggert works on behalf of the Total Force**

# **1st Deputy Commandant/ Reserve Affairs: BG Carol Eggert works for Total Force**



She is both the Assistant Adjutant General for the Pennsylvania Army National Guard and the Deputy Commandant for the Army War College for Reserve Affairs. Her experience as leader, educator, and advisor throughout both civilian and military careers, led her to the new position at this point in time.

“I look forward to assisting Maj. Gen. Cucolo in any way I can,” said Eggert. “This is a new position because MG Cucolo saw the need for a Guard/ Reserve perspective as part of the total force, in terms of curriculum and policy. My role is to contribute at the strategic level, for example to identify the requirements of the National Guard and Reserve that can be met by the US Army War College.”

Eggert’s first action was to meet with key leaders here to shape her roles and responsibilities in order to most effectively advise leadership and assist The War College. Immediately, she recognized new opportunities to strengthen important relationships, for example, opening to senior military leaders in Pennsylvania the opportunity to join in senior DoD leaders’ exchanges with USAWC students; and inviting Reserve Component partners of countries whose leaders will be inducted into the International Fellows Hall of Fame, and making efforts to ensure key billets supported by the National Guard Bureau

are resourced and staffed.

“I am very excited to be part of this great institution and contribute to the cooperation and understanding of the Total Force,” said Eggert.

### **Army War College ties are strong**

Brig. Gen. Carol Eggert was promoted to general officer by Maj. Gen. Wesley Craig, Pennsylvania Adjutant General in August 2012. The promotion brought to an end her assignment here as a faculty member. Until now.

She starts the new position with knowledge and appreciation of the mission, students, and faculty. Eggert served for almost two years on faculty in the department of Military Strategy, Plans and Operations. A core curriculum faculty member, she taught Defense Support to Civilian Authorities, and the Joint Warfighting Advanced Studies Program, as well as supporting the Geographic Combatant Commands in special educational projects.

Eggert’s contributions to a new formalized assessment program within DMSPO led the School’s dean, then, Dr. Bill Johnsen, to tap her skills to develop the oral comprehensive exams program for the School. The fit was right. In her civilian career, Eggert is an executive consultant in strategic planning and project management.

She has applied her expertise in instructional design to assessments and developments for the US government and corporations like ComCast and Dupont. The project team included Col. Dave Dworak, Col. Steve Sobotta, Col. Rob Nye, and Prof. Bill Lord who were asked to explore whether an oral comprehensive exam would be a way to assess the totality of the learning – in addition to the individual assessments in each core course. After a pilot program last year, the Class of 2014 will be evaluated formally through ‘oral comps’.

### **Military career**

In her primary position as Pennsylvania’s Assistant Adjutant General, Eggert is responsible for overseeing the readiness of the Pa. National Guard and for advising and assisting Pennsylvania’s Adjutant General in the manning, training and logistical support required to accomplish the federal and state missions of the Pennsylvania National Guard.

Eggert’s military career began with 10 enlisted years. Starting in the Women’s Army Corps, she was engaged in that generation’s integration of military women.

Eggert appreciates her new position, she said, because it comes with the ability to put programs and

processes in place to help Soldiers reach their potential. “It’s rewarding to look for ways to improve things. We’re in a unique position as general officers. People talk to us, but only if we ask,” she added.

Commissioned in 1985 through the Officer Candidate School, Eggert has served in a wide variety of field assignments, including battalion command and overseas deployments to Germany, Italy, Nicaragua and Lithuania. She has served during numerous state emergencies as the military liaison to the Pennsylvania Emergency Management Agency. Prior to her tour with the Army War College, she completed a 15-month deployment in support of Operation Iraqi Freedom serving as the Multi-National Corps Liaison to the US Embassy Baghdad and in the J9, US Forces-Iraq, responsible for integrating the women’s programs of the Department of State, Iraqi Ministry, and US Forces-Iraq.

Eggert was awarded the Purple Heart for an injury suffered from a roadside explosive. She credits her faculty colleagues at the Army War College for helping her deal with traumatic brain injury.

She tells a story, with a laugh, about a veteran who glanced at the ribbons on her uniform and expressed surprise at the Purple Heart. Expecting a comment from the older generation about military women and combat awards, she learned she was wrong. Instead, he explained his surprise when he said, “A colonel to receive a Purple Heart -- don’t see that too often.”