

Army unveils new Stability Operations manual

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Maj. Brian Horine, civil affairs officer with the 3rd BCT, 4th Inf. Div., gives a stuffed animal to a little girl Jan. 14 during a convoy stop in Albu Hayat, Iraq. Horine carries stuffed animals and other treats for children with him when leaving Camp Taji to hand out. The Army's new field manual, FM 3-07, provides extensive doctrine on stability operations. Photo by Pfc. April Campbell.

Oct. 6, 2008 -- **FM 3-07, Stability Operations**, "*The Road Map from Conflict to Peace*" is a milestone in Army doctrine: a practical guidebook for adaptive, creative leadership at a critical time in our history. Read it [here](#).

At the FM 3.07 rollout in D.C., Oct. 7, Lt. Gen. William Caldwell will be joined by Col. John Kardos, the PKSOI Director, and his staff at the U.S. Army Peacekeeping and Stability Operations Institute. More information can be found at the [Combined Arms Center website](#) or the [TRADOC guide](#).

FM 3-07 is a unique manual in that significant input from civilian departments and agencies was coordination among interagency participants, and technical review of the manual. Interagency coordination and communication is a central tenet of PKSOI's work with military, civilian agencies, international and multinational organizations.

"During PKSOI's annual Integrated Training and Education Conference, Sep 22-25, the manual was a major topic of discussion," said Kardos. "The conference engaged more than 70 representatives from organizations across the DOD, USG civilian agencies, and private colleges and universities. FM 3-07 will be shared in other US, multinational, and international forums in the months ahead."

FM 3-07 lays out a comprehensive approach to stability operations. It guides the effort to integrate

tools of statecraft with our military forces, our international partners, humanitarian organizations, and the private sector

Generally, military forces perform specific functions as part of a broader response effort, supporting the complementary activities of other agencies, organizations and the private sector. When the host nation or other agency cannot fulfill their role, military forces may be called upon to significantly increase its role, including providing the basic civil functions of government. FM 3-07 institutionalizes hard-won lessons of the past while preparing our military forces for the challenges of an uncertain future, in an era of persistent conflict.

The new manual on Stability Operations describes the role of military forces in supporting the broader USG reconstruction and stabilization efforts. Military forces in stability operations –

- establish a safe and secure environment
- facilitate reconciliation among local or regional adversaries
- establish political, legal, social and economic institutions
- help transition responsibility to a legitimate civil authority operating under the rule of law.

Stability operations doctrine also addresses operations in support of a partner nation as part of peacetime military engagement -- to build partner capacity, strengthen legitimate governance, maintain rule of law, foster economic growth, and help to forge a strong sense of national unity.

The U.S. Peacekeeping and Stability Operations Institute, USAWC, is the U.S. military's premier center of excellence for mastering stability and peace operations at the strategic and operational levels in order to improve military, civilian agency, international, and multinational capabilities and execution.

PKSOI writes and contributes to concept and doctrine development through its interactions with organizations and authors responsible for stability operations concept and doctrine development.

PKSOI's Operational Integration 'fusion cell' supports the Services, Combatant Commands, Inter-Agency, allied and other foreign militaries, multinational organizations, and international organizations/ non-governmental organizations. Through operational integration, PKSOI capitalizes on PKSOI and USAWC expertise and enlarges a multi-disciplinary network of subject matter experts to provide information required by organizations preparing to conduct Stability and Peace missions.