

USAWC 2010: Year in Review

Staff Sgt. Corey Baltos, USAWC Public Affairs Office

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(Jan. 11, 2011) -- In 2010, the U.S. Army War College revamped its mission to “develop, inspire and serve strategic leaders for the wise and effective application of national power, in a joint, interagency, intergovernmental, and multinational environment, emphasizing development and employment of land power.” The new mission recognizes five lines of operations:

- Educates select military, civilian, and international leaders
- Supports worldwide practitioners
- Conducts research, and publishes to inform thought
- Supports the Army’s strategic communication efforts
- Provides comprehensive well-being education and support.

Throughout the year, the public affairs office followed the major efforts and milestones of the Army War College/Carlisle Barracks community

January

- The year began with the Army Physical Fitness Research Institute’s (<https://apfri.carlisle.army.mil/>) kick-off of a new competition to promote health and fitness (<http://www.carlisle.army.mil/banner/article.cfm?id=1261>). The “iron APFRI” competition was created as a way for Army War College (<http://www.carlisle.army.mil/>) students seminars to compete against each other in an effort to promote health and fitness.

- Also in January the Army War College's (<http://www.carlisle.army.mil/>)Center for Strategic Leadership (<http://www.csl.army.mil/>)took students to Tufts University Fletcher School of Law and Diplomacy (<http://fletcher.tufts.edu/>)to take part in SIMULEX 2009 (<http://www.carlisle.army.mil/banner/article.cfm?id=1250>), the annual crisis and consequence management exercise of the Fletcher School of Law.
- The Carlisle Barracks Spouses' Club started the year by donating money to Pennsylvanians in need (<http://www.carlisle.army.mil/banner/article.cfm?id=1268>). As part of their community outreach program, the CBSC donated \$900 to Project Share (<http://www.projectshare.net/>), which provides assistance to 1,036 families a month in the Carlisle area. The CBSC also donated \$500 to the Veterans Service Organization, Tragedy Assistance Program for Survivors. This donation will help provide compassionate care to those who lost a loved one in Military service.

February

- In February, students studied the military role in disaster relief (<http://www.carlisle.army.mil/banner/article.cfm?id=1296>). Lt. Gen. Steven Blum (<http://www.ng.mil/ngbgomo/library/bio/399.htm>), Deputy Commander of U.S. Northern Command (<http://www.northcom.mil/>)spoke to students and faculty in Bliss Hall on Feb. 2 about defense support to civil authorities, the role of U.S. Northern command, and how Hurricane Katrina has helped transform NORTHCOM.
- Carlisle-area organizations continued to benefit from the Carlisle Barracks Spouses Club donations (<http://www.carlisle.army.mil/banner/article.cfm?id=1293>). The CBSC donated \$250 to Carlisle Cares (<http://carlislecares.bbnow.org/>)to provide shelter to six families for one night.

The CBSC also donated \$500 to theSadler Health Center's (<http://www.hospitalsoup.com/listing/31638-sadler-health-center>)Nurse Family Partnership Program to buy cabinet latches, car seats and other safety devices for low-income, first-time mothers.

- Living Army Green (<http://www.carlisle.army.mil/banner/article.cfm?id=1290>)was also a hot topic at the USAWC (<http://www.carlisle.army.mil/>)and throughout the Department of Defense (<http://www.defense.gov/>). BBC is executing the DoD mandate for all posts with privatized housing (<http://www.carlislebarrackshomes.com/defaultFamily.aspx?cid=22>) to measure the utility usage in the homes so a baseline can be established. This will provide fair and equitable billing for utilities.

- Industry Day provided insight into the military-industry relationship (<http://www.carlisle.army.mil/banner/article.cfm?id=1301>). On Feb. 18, almost 30 leaders of industry came to the Army War College to discuss issues and challenges facing technology research, development, and acquisition as part of the 2010 Industry Day.
- Every spring the International Fellows tour commands to gain better perspectives of the U.S. military (<http://www.carlisle.army.mil/banner/article.cfm?id=1345>). In 2010 the Unified Command Field Study took place from Feb. 5 to 26, and gave the Fellow's (http://www.carlisle.army.mil/usawc/dcia/external_site/ifhome/index.cfm) firsthand knowledge of U.S. culture and institutions through study and travel in the continental United States.

March

- Every March, USAWC (<http://www.carlisle.army.mil/>) students tend to look frazzled and stressed. This is because they are undertaking the Strategic Decision Making Exercise (<http://www.carlisle.army.mil/banner/article.cfm?id=1326>). The exercise, or SDME as it is commonly referred to, serves as the capstone exercise for U.S. Army War College students. SDME is a six-day, interactive, strategic-level, political-military exercise based in the year 2021, which gives students the opportunity to integrate and apply the knowledge they've acquired during the academic year to a "real-life" situation.
- Also in March, Strategic Studies Institute (<http://www.strategicstudiesinstitute.army.mil/>) research professor Dr. Leonard Wong (<http://www.strategicstudiesinstitute.army.mil/pubs/people.cfm?authorID=1>) and USAWC (<http://www.carlisle.army.mil/>) professor Dr. Stephen Gerras (<http://www.strategicstudiesinstitute.army.mil/pubs/people.cfm?authorID=528>) published "The Effects of Multiple Deployments on Army Adolescents" (<http://www.strategicstudiesinstitute.army.mil/pubs/display.cfm?pubID=962>) which attracted the attention and interest of senior Army leaders and spouses as well as a Congressional committee.
- The Spouses Club raised record numbers (<http://www.carlisle.army.mil/banner/article.cfm?id=1342>) with their annual fundraising auction. On March 19, the CBSC raised more than \$20,000 for scholarships and outreach. They also donated checks to the following organizations: \$750 to Safe Harbor Shelter (<http://www.samaritanhouse.com/new/programs/shelter.shtml>), \$250 to Binky Patrol (<http://www.binkypatrol.org/>) to help make handmade blankets for sick children, \$500 to Domestic Violence Services of Cumberland and Perry Counties (<http://www.dvscop.org/>) to support their 24-hour hotline.
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April

- USAWC students put a strategic twist on college panel discussions (<http://www.carlisle.army.mil/banner/article.cfm?id=1372>) as they traveled to colleges and universities across the United States to speak to students as part of the Eisenhower Series College Program (<http://www.carlisle.army.mil/usawc/dnss/eisenhower/eisenhower.htm>).
- Also in April the 21st Strategy Conference tackled the definition of war (<http://www.carlisle.army.mil/banner/article.cfm?id=1369>). The conference, “Defining War for the 21st Century” was designed to stimulate the intellectual discourse, to foster informed policymaking process, and to develop effective U.S. strategy in the post-September 11 world. The conference included a keynote address by Professor Martin van Creveld, a banquet presentation by retired Maj. Gen. Robert Scales, and panels on the historical context; the instigation of war; the end of wars; the participants in war; the rule sets governing war; and the policy, strategy, and organizational implications of defining war.
- A new face to help Carlisle Barracks usher in Earth Day (<http://www.carlisle.army.mil/banner/article.cfm?id=1340>) was unveiled in March. Col. Carlisle, the post’s mascot for environmental awareness, was introduced at the post’s first Earth Day celebration – an outgrowth of its annual TreeCityUSA event.
- Though it’s been said ‘it’s not easy being green,’ the Carlisle Barracks Earth Day celebration showcase ‘Army Green’ post (<http://www.carlisle.army.mil/banner/article.cfm?id=1397>). Children from the post Child Development Center (<http://carlislebarracks.carlisle.army.mil/mwr/cdc.cfm>) helped plant a tree. The tree planting ceremony was followed by a beekeeper demo, and a seeding of a wildflower embankment to help soil erosion.
- Comprehensive Soldier Fitness is a key phrase in today’s Army, and a way of life in the Army War College community. In April, a USAWC series focused on resilience and comprehensive fitness (<http://www.carlisle.army.mil/banner/article.cfm?id=1400>). Comprehensive Soldier Fitness is a program to develop and institute holistic fitness programs for Soldiers, families, and Army civilians in order to enhance performance and build resilience. Comprehensive Soldier Fitness program encompasses the five dimensions of strength: physical, emotional, social, family and spiritual. A key component of that program is Master Resilience Training, developed in collaboration with the University of Pennsylvania.
- Later in April a peacekeeping partnership was established with Dickinson College (<http://www.carlisle.army.mil/banner/article.cfm?id=1384>). PKSOI (<http://pksoi.army.mil/>) collaborated with Dickinson College (<http://www.dickinson.edu/>) to create new educational opportunities for students

and faculty in Dickinson's new security-studies program.

- On April 26, local educators were thanked for their dedication in working with the children of military families during and outstanding educators reception at Carlisle Barracks.

May

- In May the Secretary of the Army and USAWC students traded thoughts on the Army and leadership. (<http://www.carlisle.army.mil/banner/article.cfm?id=1428>)
- Every May the students go to Washington DC to gain perspectives from Capitol Hill and the Pentagon (<http://www.carlisle.army.mil/banner/article.cfm?id=1422>). Students met with elected officials, State Department officials and leaders of different international and non-governmental organizations, broadening their political and international horizons.

June

- In June the academic year closed for the resident class with the June 12th graduation (<http://www.carlisle.army.mil/banner/article.cfm?id=1467>) of the class of 2010. The graduating class of 2010 included of 336 students, including 266 U.S. officers from the Army, Air Force, Navy Marines, and Coast Guard and senior officers from 49 nations. As well as the military officers, 27 senior civilian employees from various U.S. federal agencies received degrees.
- Earlier this month, a special event brought together civilian, military leaders to discuss national security issues (<http://www.carlisle.army.mil/banner/article.cfm?id=1466>). The Army War College welcomed more than 150 new members of the National Strategy Seminar, June 7-11, and sent them into 20 different seminar rooms to exchange thoughts about compelling and challenging topics national security. These discussions provided a mix of opinions and gave the topics new dimension for faculty and students.
- Maj. Gen. Robert M. Williams, USAWC commandant, retired in June (<http://www.carlisle.army.mil/banner/article.cfm?id=1472>). His retirement ended a 36 year career in uniform that started as a “knob” at The Citadel in Charleston, S.C.

July

- In July the Army War College community welcomed the class of 2011 (<http://www.carlisle.army.mil/banner/article.cfm?id=1536>). All US armed services are represented with members of the Active component, Reserve and National Guard. U.S. military students include 198 Army officers, 32 Air Force officers, 17 Marine Corps officers, 15 Navy officers and 2 Coast Guard officers. US military officers are board selected and typically have approximately 20 years of

service, having reached the rank of lieutenant colonel or colonel.

- Demolition of homes on Bouquet, and Liggett Roads continued (<http://www.carlisle.army.mil/banner/article.cfm?id=1531>) in July. 10 housing units along Liggett Road and 10 units on Bouquets were demolished to create more open space on post and create room for a new Youth Services building.
- On July 23rd the Army War College graduated 350 distance education students (<http://www.carlisle.army.mil/banner/article.cfm?id=1522>).
- As part of its on-going efforts to bridge the gap between nations, the Army War College and the Iraqi National Defense University strengthened their educational partnership (<http://www.carlisle.army.mil/banner/article.cfm?id=1524>). A four-member team from the U.S. Army War College teaching staff visited the Iraqi War College in July to share ideas and knowledge across a wide spectrum of military subjects.
- Also in July the 2010 Strategy Implementation Seminar kicked off (<http://www.carlisle.army.mil/banner/article.cfm?id=1525>). The seminar, which serves as the capstone event of the Army War College Distance Education Program, consists of a series of guest speakers and panel presentations by nationally recognized subject matter experts on topics involving national security strategy and policy.
- Shortly after Independence Day a PKSOI expert assumed NATO Afghanistan position (<http://www.carlisle.army.mil/banner/article.cfm?id=1513>). Rich Smyth, a Department of State Foreign Service Officer, is the resident Political Advisor for PKSOI (<http://pksoi.army.mil/>). In July he assumed the role of the Director of Policy and Strategy for NATO (<http://www.nato.int/cps/en/natolive/index.htm>) in Afghanistan.
- Demolition of homes along Liggett, Bouquet Roads started July 1 (<http://www.carlisle.army.mil/banner/article.cfm?id=1531>). The cleared area makes way for new green space and a new Youth Services building, scheduled for Spring 2011 construction start.

August

- The 43rd Perspectives in Military History lecture series kicked off (<http://www.carlisle.army.mil/banner/article.cfm?id=1583>) in August with the inaugural Omar N. Bradley Memorial Lecture in Bliss Hall Aug. 18 by Dr. Mark E. Neely, Jr. on the topic of "The Role of the Constitution in the Civil War."
- Maj. Gen. Gregg Martin assumed command (<http://www.carlisle.army.mil/banner/article.cfm?id=1573>) of the Army War College on Aug. 13. He is the 48th Commandant of the Army War College. Gen. Martin Dempsey, commander of the Army Training and Doctrine Command, officiated, calling the U.S. Army War College a 'national treasure.'
- The AHEC construction (<http://www.carlisle.army.mil/banner>

[/article.cfm?id=1569](#)) projects continued as work began on the roof of the Conservation Facility.

- Carlisle Barracks reaffirmed commitment to families (<http://www.carlisle.army.mil/banner/article.cfm?id=1563>) with the signing of the Army Family Covenant on Aug. 9.
- On Aug. 6, the Army War College held its opening ceremony (<http://www.carlisle.army.mil/banner/article.cfm?id=1557>) to officially welcome the class of 2011.
- Three days later, retired Gen. David McKiernan became the first guest speaker (<http://www.carlisle.army.mil/banner/article.cfm?id=1560>) for the class.

September

- The first official social function for the class of 2011 was the teambuilding events of the Air Shipwreck Ball games (<http://www.carlisle.army.mil/banner/article.cfm?id=1657>).
- Senator Bob Casey (D-PA) spoke to War College students about Afghanistan and IEDs (<http://www.carlisle.army.mil/banner/article.cfm?id=1617>) on Sept. 9.
- Carlisle neighbors welcomed Carlisle Barracks newcomers (<http://www.carlisle.army.mil/banner/article.cfm?id=1656>) to downtown Carlisle at the Harvest of the Arts, with entertainment by the Army Field Band's jazz combo, and the Army Community Covenant for partnership between town-and-post leaders.
- The newly constructed Visitor and Education Center (<http://www.carlisle.army.mil/banner/article.cfm?id=1653>) at the US Army Heritage & Education Center was officially accepted by the Secretary of the Army from the Army Heritage Center Foundation which led the public-private partnership responsible for the donations of Pa. Commonwealth investment, private donations and local government contributions.

October

- The third annual Carlisle Barracks Oktoberfest (<http://www.carlisle.army.mil/banner/article.cfm?id=1691>) was celebrated at the Army Heritage and Education Center (<http://www.carlisle.army.mil/ahec/index.cfm>) on Oct. 16, attracting record crowds of more than 7,000.
- Another highlight in October was the Anton-Myrer Army Leader Day (<http://www.carlisle.army.mil/banner/article.cfm?id=1686>), when more than 20 senior leaders came to the Army War College to discuss current and future challenges and issues that face our nation's military during the 2010 Anton Myrer Army Leader Day, the capstone event for the college's Strategic Leadership course.
- APFRI fitness symposium on health and fitness after 40

(<http://www.carlisle.army.mil/banner/article.cfm?id=1673>)was held at Bliss Hall Auditorium.

- On Oct. 23rd nearly 60 Carlisle Barracks community members volunteered at Project Share (<http://www.projectshare.net/>)as part of the national “Make a Difference Day.” (<http://www.handsonnetwork.org/nationalprograms/signatureevents/MakeADifferenceDay>)

November

- The Carlisle Barracks Memorial Chapel hosted Thanksgiving (<http://www.carlisle.army.mil/banner/article.cfm?id=1737>)for the Soldiers on Nov. 15.
- In November, Carlisle Barracks continued to focus on energy saving projects (<http://www.carlisle.army.mil/banner/article.cfm?id=1730>)by installing a solar array on the DPW building.
- The Army Family Action Plan conference (<http://www.carlisle.army.mil/banner/article.cfm?id=1727>)outlined grass-roots responses to Army community programs and services.
- Army spouses honed their leadership skills with FLAGS training. (<http://www.carlisle.army.mil/banner/article.cfm?id=1718>)
- In mid-November USAWC students traveled to the Big Apple to tackle strategic issues (<http://www.carlisle.army.mil/banner/article.cfm?id=1745>)during the Academic Field Trip to corporations; city, state and federal agencies; and other nations' missions to the United Nations.
- Collins Hall hosted a Homeland Security Conference (<http://www.carlisle.army.mil/banner/article.cfm?id=1751>)on Nov.17 and 18.
- PKSOI hosted transitions conference (<http://www.carlisle.army.mil/banner/article.cfm?id=1752>)from Nov. 16-18.

December

- PKSOI partnered with Harvard to discuss tough topics (<http://www.carlisle.army.mil/banner/article.cfm?id=1770>). The topic of discussion was Mass Atrocity Response Operation.
- The Chief of Naval Operations outlined key issues (<http://www.carlisle.army.mil/banner/article.cfm?id=1767>)during an address at the Army War College on Dec. 8.
- On Dec. 9, Carlisle Barracks hosted the 55th Annual Holiday Social (<http://www.carlisle.army.mil/banner/article.cfm?id=1771>)for area senior citizens.

